

BORGERSAMLING LYNETTEHOLM & ZOOMING IN ON FACILITATION

Autumn School Deliberative Democracy Tartu 2022

ZAKIA ELVANG

October 2022



**WE DO
DEMOCRACY**



Who are we?

Copenhagen-based democracy agency. Working for **more and better democracy**.

Democracy advisors, innovators, designers and facilitators.

Independent democracy advocates and activists

10 people employed, reflected and evidencebased practioners

Founders and leading Demokrati Garage – the democracy innovation hub and meeting place in cph northwest neighbourhood

4 years in the field of deliberative democracy + 13 deliberative processes

Find us at:

Facebook, Instagram, linkedin and twitter: We Do Democracy

Zakia Elvang – zakia@wedodemocracy.dk, twitter: zakiae

Xenia Due - xenia@wedodemocracy.dk, twitter: XeniaDue

Deliberative work in Denmark by WDD

- Borgersamling Middelalderbyen: Parking and traffic regulations in Cph inner city, 36 citizens
- Borgersamling Fremtidens Albertslund: The future of Albertslund with 10.000 extra citizens, 36 citizens
- Borgersamling Rudersdal: How to implement the SDGs in the municipality, 36 citizens
- Ungeborgersamling: The well-being of youth in the future of Copenhagen, 24 aged 16-25y
- Grønt Generationsråd: How to design a co2 tax that helps us reach the Paris agreement, 24 citizens – below 30y and plus 55y.
- Europasamling: The future of Dk in Europe?, 24 citizens
- Moving Europe – danish deliberative panel as input to the Conference of Europe, 24 citizens
- Borgersamling Lynetteholm: The pros and cons + future design, 66 citizens
- Borgersamling Bæredygtigt Forbrug: The future of sustainable consumption, 66 citizens from a population of 3 mill
- Hørsholm Borgerpanel: Consultation on climateadjustments in urban plans, 24 citizens
- Københavns Borgerting: pilot project for a permanent citizens assembly in cph municipality, 36 citizens
- Næstved Borgersamling: Future of Næstved municipality – input for longterm financial and infrastructure plan
- *The role of science, Videnskabernes selskab*
- *Labourmarket, HK*
- *Atomkraft som energikilde, Akademiker Pension*

Meeting place and innovationcenter for participatory democracy





**DEMOKRATI
FITNESS**

DE 10 MUSKLER

DELTA

BOOK

HVOR



VI TRÆNER DEMOKRATI

demokratifitness.dk

Borgersamling Lynetteholm

lynetteholm.borgersamling.dk



In short

Recruitment:

- **Stratified lottery, two-staged** – invitation on e-boks to 10.000 citizens from greater copenhagen
- **Criteria** – gender, age, postal code, level of education. 75% from the municipality of Copenhagen and 25% from the suburban municipalities
- 66 citizens being recruited these days

Commissioning part

- Public city developer **By og Havn** – owned 95% by the municipality and 5% by the government

Process:

- Two stages – with a pause in between

Communication:

- Full transparency, citizen lab platform, livestreaming, spokespersons media trained

Organisation:

- Advisory board, expertgroup, third part secretariat and facilitators, sortition organisation, external evaluators, observers, tablefacilitators

Context:

- Very polarized, very political, high level of complexity and conflict
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Facilitation dilemmas

- The timing
- The elephant in the room
- How to NOT drown the citizens in paper and expert knowledge
- How to make a real difference in the policy making
- How to create attention without more fire



Byen for Borgerne

STOP LYNETTEHOLM!

DEMO
STOP STOP STOP STOP
STOP STOP STOP STOP
STOP STOP STOP STOP
STOP STOP STOP STOP
LYNETTE
HOLM

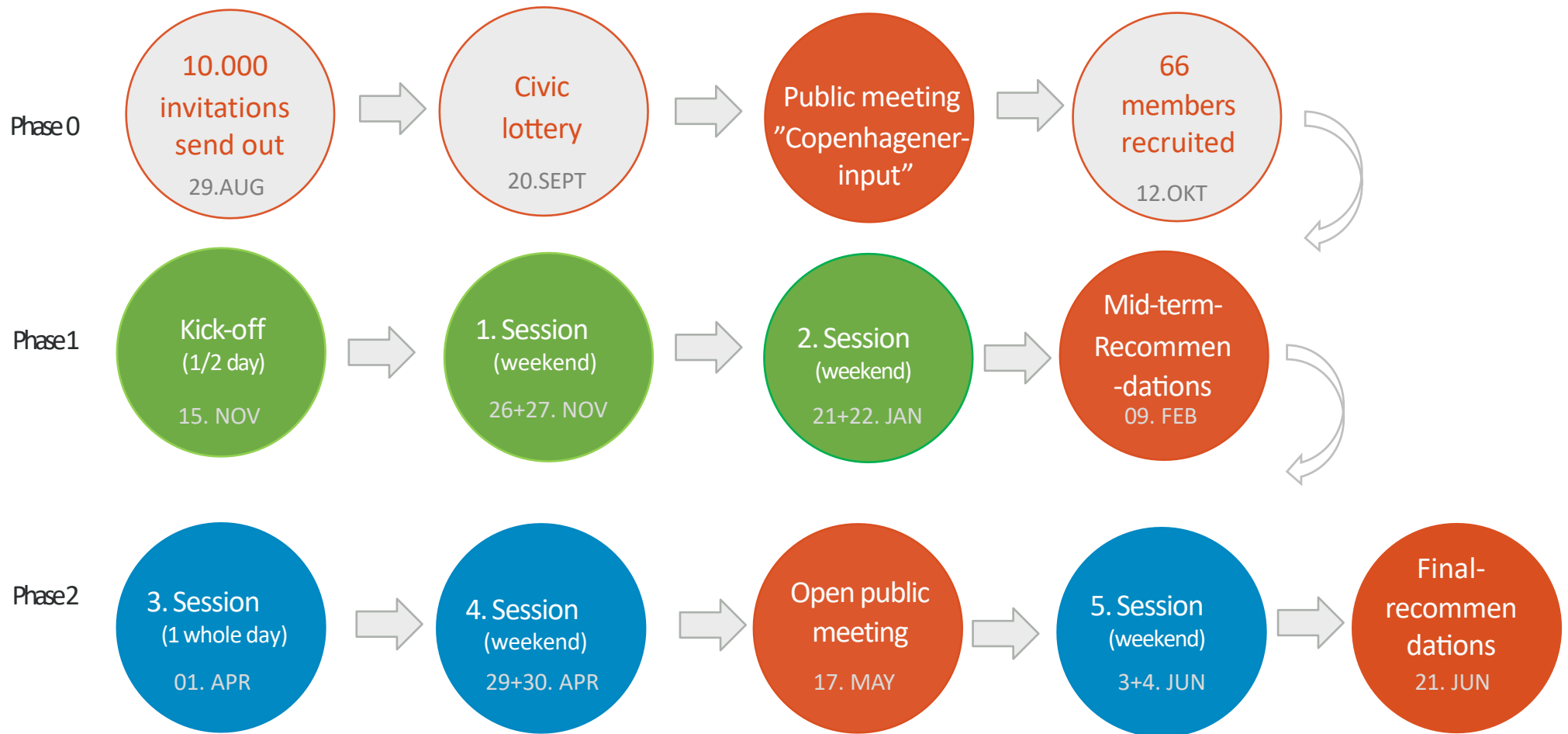
GRØNNE
UNGDOMS
BEVÆGELSE

STOP
LYNETTEHOLM

STOP
LYNETTEHOLMEN

YOU ARE NEVER
TOO SMALL TO
MAKE A DIFFERENCE

The phases of the Lynetteholm assembly



Observers and researchers are more than welcome!

The mandate

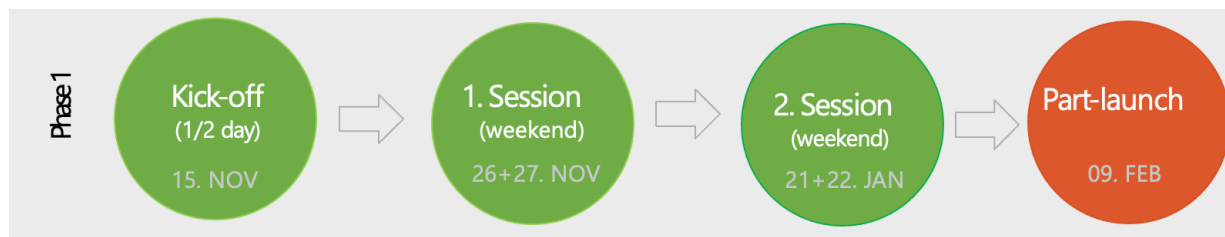
- The citizens' assembly is established as a representative impartial citizen-body that can examine and answer the assembly's question, including propose pros and cons regarding Lynetteholm and contribute with a vision and recommendations concerning the further development of Lynetteholm.
 - By & Havn will ensure that the final recommendations from the citizens' assembly will be discussed in the board of By & Havn and handed over in their original form to the city council of Copenhagen, and takes responsibility for the further political and organisational embeddedness.
 - By & Havn obliges to come up with an official response to the recommendations of the citizens' assembly – at the latest 3 months after the assembly has handed over the recommendations and again after two years. By & Havn obliges to explain any choices, adaptations or possible rejections in the ongoing plan and process.
 - By & Havn obliges together with the Copenhagen city council that the recommendations will be a part of the political process leading up to the final politically decided vision for Lynetteholm.
 - By & Havn grants the members of the citizens' assembly the right to freely work, obtain impartial knowledge and set their own agenda within the broader frame of the assembly's primary task.
 - By & Havn obliges to establish an independent Advisory Board in connection with the citizens' assembly, which is to ensure fairness on a governance level and in the selection of a professional expert committee that is to contribute to the work of the assembly.
 - By & Havn ensures that the citizens' assembly is supported by an independent third party secretariat.
 - By & Havn obliges to comply with OECD's guidelines on deliberative processes in the preparation and execution of the citizens' assembly. Including guaranteeing an impartial evaluation of the entire course of the assembly complying with the corresponding OECD guidelines.
 - The citizens' assembly as a deliberative format a citizen driven consultative body and not a decision-making body cf. OECD's guidelines.
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Phase 1

QUESTION and supplementary questions

Which pros and cons do you see regarding Lynetteholm? And which recommendations do you have on the further process of developing Lynetteholm?

- *Which challenges and potentials does Lynetteholm as a neighbourhood have to address?*
- *Which pros and cons do you see regarding Lynetteholm, among other things in relation to climate proofing, housing shortage and infrastructure?*
- *What do we need to pay special attention to in relation to the ongoing developing of Lynetteholm?*

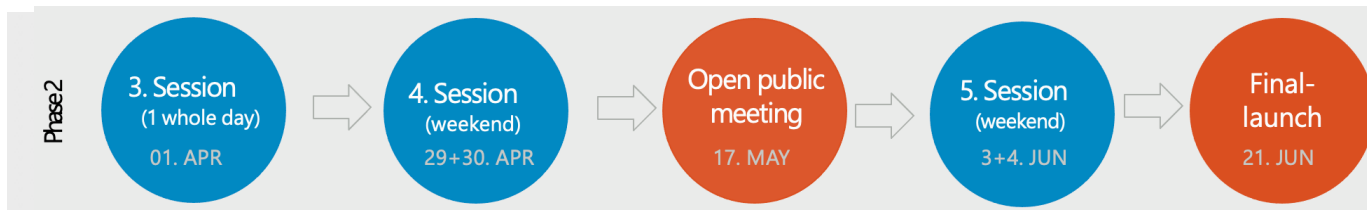


Phase 2

Question and supplementary questions

How can Lynetteholm become a new urban district which supports sustainable development for people, nature and environment in the Copenhagen metropolitan area in the future?

- *What should be characteristic of the Copenhagen metropolitan area in which you in the future would like to live?*
- *What should be the vision for the future of Lynetteholm and which values should be underpinning the new neighbourhood?*
- *How can Lynetteholm contribute to an enhanced cohesion in the capital?*
- *How can the citizens and the other stakeholders of the city best be involved in the ongoing development?*



How to design interaction?

Environment

**Process
design**



Methods

People



Facilitator mindset

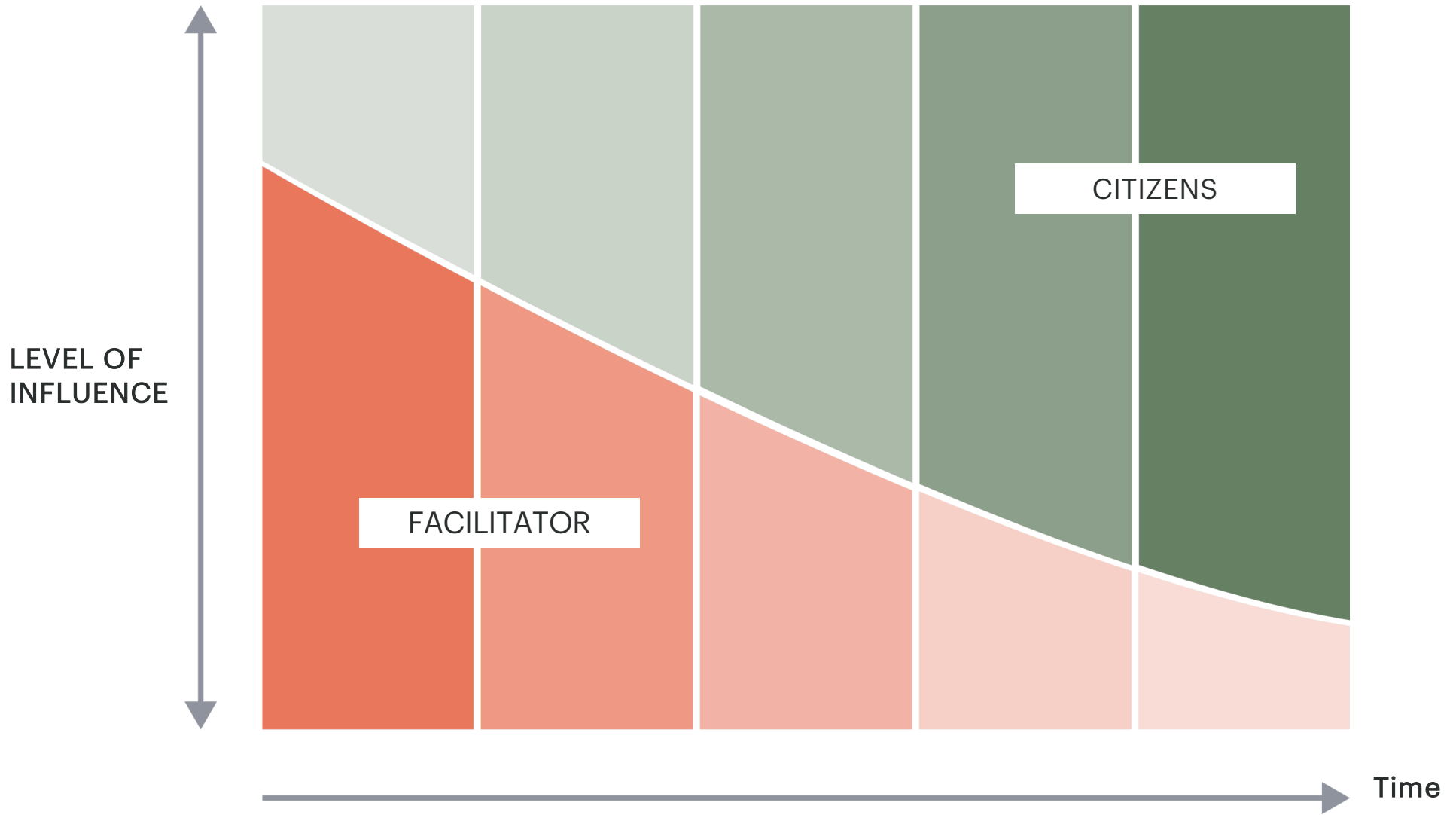
FOCUS ON

We
Curiosity
Cooperation
Create a learning room
Co-create
Use influence
Empowerment
Inclusion
Help others succeed
Co-decision
Listen
Best possible knowledge base
Group intelligence
Evidens and factbased
The idea or solution

INSTEAD OF

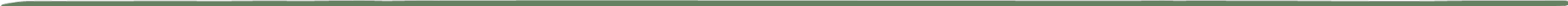
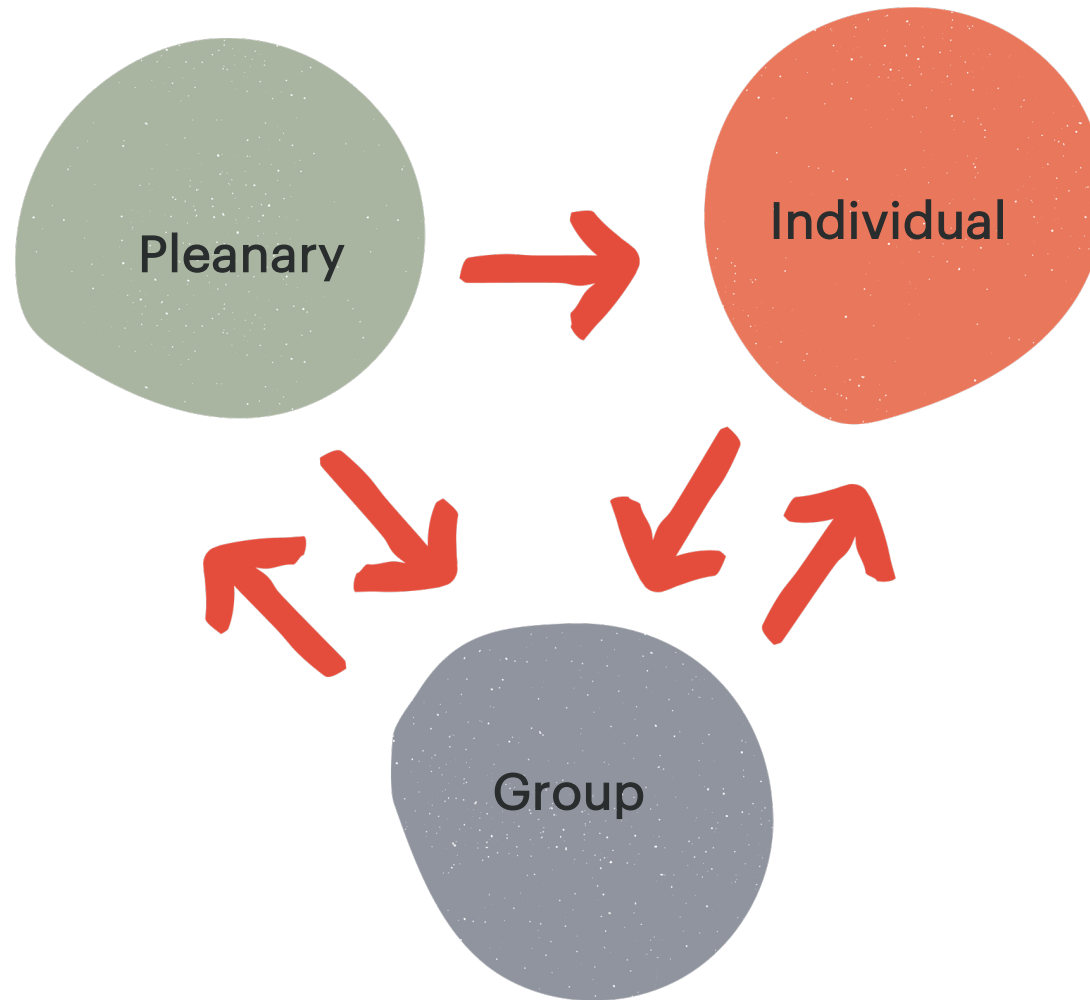
I
Professional dominans
Control
Hierarchy
Directing
Power
Dependence
Exclusion
Responsible
Authorities decide
Speak
What I already know
The best individual intelligence
Instinct
Persuasion

Shift during time



Large-scale principles

applies in processes with more than 24 participants (depending on context and culture)



Signs of a well-facilitated deliberative process...

- Driven by the needs of citizens
- Inclusive, resultoriented facilitation – mediation, leading dialogue and groupwork, hard to rattle
- Deep deliberation and moderation of opinions and needs that can clash
- Knowledge-and factbased
- Capacity building – democratic fitness
- Stakeholders and experts contributes - but are not in charge
- Groupwork and table facilitators
- Documentation and group recording



From me to you

- Steel, copy, borrow - do NOT invent anything (but DO adjust and improvise)
- Bring in skilled facilitators – not scholars to do the facilitation
- Find yourself a mentor who can guide and advise you on all levels
- The devil is in the detail
- Make sure to have fun – no-one will die
- Make it look, smell, feel good – atmosphere is king
- Its all about people
- Dont waste your time – our their time
- Kill you darlings – but dont ever let go of the process



Borgersamling om Middelalderbyen



Borgersamling Rudersdal



Borgersamling Albertslund



Grønt Generationsråd

